CONTINUING SEF	RVICES BUDGET - GROWTH / (SAVI	NGS) LIST	original	Revised	Estimate	Estimate	Estimate	Estimate
Directorate	Service		2014/15 £000's	2014/15 £000's	2015/16 £000's	2016/17 £000's	2017/18 £000's	2018/19 £000's
Chief Executive	Directorate Restructure Subscriptions	Savings	(70)	(70) 10	(20)			
	Corporate Policy Making Directorate	Flexible Working and Accomodation Review Savings		(4)		(100)		
	Total Chief Executive		(70)	(64)	(20)	(100)	0	0
Communitites	All Weather Pitch Safer Communities	Townmead Project Recharged to HRA for Anti Social Behaviour Work	(23)	(35) (119)	(5) (5)			
	Directorate Restructure Affordable Housing Private Sector Housing	Savings/Increase Senior Housing Development Officer - Additional Hours Leaseholder Accreditation Scheme	5	5 (3)	5			
	Community Arts Programme Grants to Vol. Organisations	Additional Income Budget Reduction		(7)	(10) (17)			
	Total Communities		(18)	(159)	(32)	0	0	0
Governance	Directorate Restructure Internal Audit Conservation Policy	Savings Corporate Fraud Team Conservation Advice SLA	(73) 2	(73) 0 2	(19) 66			
	Democratic Services Governance & Performance Management Estates & Economic Development Land and Property	Estates & Economic Development Restructure Rental Income 2-18 Torrington Drive	22 54 (224)	0 64 (209)	(10) 92 (13)			
	Land and Property Land and Property Land and Property Land and Property	Bridgeman House Income Rental Income Shops Oakwood Hill Units Greenyards	(20)	(68) (5)	(21) (24) (3)			
	Legal Services Public Relations Development Control Development Control	Restructure Discontinuance of the Forester Operational Savings Publicity Savings		(4) (6)	(10) (39) (6)			
	Development Control Development Control Development Control	Increased Development Control Income Senior Planning Officer Increased pre-application Income		(80) (40)	1	6		
	Total Governance		(239)	(419)	14	6	0	0

ANNEX 2

CONTINUING SER	CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST					£3 ^{11nate} 2016/17	45 ^{41mate} 2017/18	Estimate 2018/19
Directorate	Service		2014/15 £000's	2014/15 £000's	2015/16 £000's	£000's	£000's	£000's
Neighbourhoods	Land Drainage & Flood Defence Licensing North Weald Airfield Leisure Management	Flood Defence Income from ECC Licencing Officer (Premises Licences) Reduction in Market Rent Savings from New Contract	(6) 26	(3) 26 310	6	(125)	(125)	
	Off Street Parking Off Street Parking Off Street Parking	HRA car parks transferred to General Fund Parking Fee Increases Cleansing Contract	(10) (107)	(27) (107) 6	(95) 8	(23)		
	Off Street Parking Waste Management Waste Management Fleet Operations	Machine Maintenance and collections Inter Authority Agreement, reduced ECC Income New contract Vehicle parts	40	40 (144) 4	27 8 (88)	5 19 (159)	8	
	Fleet Operations Emergency Planning Industrial Activities	Removal of Deficit Leased vehicle Loss of income		3 3	(29) 4			
	Animal Welfare Animal Welfare Countrycare Directorate Restructure	Cleansing Contract Budget Savings Additional Income Savings	(150)	(5) (150)	(7) (15) (24)	(30)		
	Total Neighbourhoods		(207)	(44)	(205)	(313)	(117)	0
Resources	Civic Offices Civic Offices Civic Offices Civic Offices	Out of Hours Service Solar Panel Energy Saving Planned Maintenance Programme NDR re-assessment	(13)	(21)	(36) (10) (28) 22			
	Facilities Management Finance Miscellaneous Finance Miscellaneous Finance Miscellaneous	Casual Staff budget Car Leasing (excluding HRA) Employers Superannuation on Non-Contracted Overtime Additional Employers Pension re Auto Enrolement	(15) 38 57	(4) (19) 38 57	(8) (20)	(7)		
	Housing Benefits Housing Benefits	Admin subsidy settlement reductions Postage	26	56 9	22	50		
	Housing Benefits Accountancy Directorate Restructure Directorate	Benefits restructure/SFIS transfer VAT helpline Savings Efficiency savings	(3)	2 (3) (21)	(67)	(67)		
	Car Leasing Corporate Training Corporate Improvement Cashiers Bank and Audit charges	Employers NI Consultant Fees Improvement budget savings Closure of Epping Cash Desk BDO reduction in fees		(10)	(11) (20)	(22)		
	Bank and Audit charges ICT	Increased bank charges Essex on line Partnership Subscription		8	6			
	Total Resources		90	57	(150)	(46)	0	0
Other Items	Investment Interest New Homes Bonus Pensions	Reduction due to shops transfer Deficit Payments	109 (535)	109 (569)	45 (242) 17	43		
	Total CSB		(870)	(1,089)	(573)	(410)	(117)	0

Directorate	Service	Description	0 ¹⁰¹⁷⁴ 2014/15 £000's	81 ^{4 100¹⁷31^{1A} 2014/15 £000's}	بوو ^{بان} وط 2014/15 £000's	65 ¹¹⁷⁰¹⁶ 2015/16 £000's	ل ^{عنائر} 2016/17 £000's	£3 ^{11703te} 2017/18 £000's	ل عند 2018/19 £000's
Chief Executive	Corporate Policy Making	Transformation Programme	150		75	75			
	Corporate Policy Making	Efficiency Challenge Programme (RIEP)		3	3				
	Corporate Policy Making	LLPG staffing	22	46	42	16			
	Corporate Policy Making	LLPG staffing HRA Contribution	(5)	(10)	(9)	(4)			
	Corporate Policy Making Total Chief Executive	Restructure - Severance Pay	48 215	39	53 164	87	0	0	0
Communitites	Grants to Voluntary Orgs	Furniture Exchange Scheme	20		20				
	Grants to Voluntary Orgs	VAEF transport scheme	32		32				
	Safer Communities	Analysts post	14		16	27			
	Safer Communities	Contributions to Analysts post			(31)				
	Safeguarding	Safeguarding audit	44		42	47			
	Safeguarding	Rechargeable to HRA			(21)	(27)			
	Homelessness	Legal Fees			52	20	20	20	
	Housing General Fund	Landlord Accreditation Scheme			3	3			
	Housing General Fund	ECC re. Mobile Homes/Sites Improvements		2	2				
	Housing General Fund	Safe and Well Scheme		12	12				
	Housing General Fund	Energy Efficiency Works			4				
	Housing General Fund	Energy Efficiency Works - Hertsmere DC			(4) 7	-			
	Housing General Fund	Works in default Works in default				5			
	Housing General Fund Communities	Externally Funded Projects	137		(7) 184	(5) 153			
	Communities		(137)		(104)	(133)			
	Total Communitites		110	14	127	70	20	20	0
	Communities Total Communitites	Externally Funded Projects	(137)	14	(184) 127	(153) 70	20	20	

Directorate	Service	Description	0riginal 2014/15 £000's	614 101 314 814 120 314 2014/15 £000's	e ^{ev} 2014/15 £000's	63 ¹⁰ 2015/16 £000's	دع ^{innae} 2016/17 £000's	£st ^{inate} 2017/18 £000's	£3 ^{imate} 2018/19 £000's
Governance	Building Control Group	Salary saving re vacant posts (net of Consultants)	(89)		(64)	(57)			
	Building Control Group	Salary saving re vacant posts Ring Fenced Element	69		45	41			
	Development Management	Additional temporary staffing				25	25	25	
	Development Management	Document Scanning	55	9	33				
	Development Control	Additional Income			(120)				
	Development Control / Building Control	Consultants			(8)				
	Economic Development	Business Promotion & Support	10		0				
	Economic Development	Economic Development Strategy	30		25	5			
	Economic Development	Project Assistant		10	0				
	Economic Development	Tourism Task Force	25		10	15			
	Economic Development	Town Centres Support/Portas Funding	39	23	53	9			
	Elections	Combined Elections May 2014			(80)				
	Electoral Registration	Individual Registration Costs	53	5	77	49			
	Electoral Registration	Individual Registration Grant	(53)		(72)	(49)			
	Estates & Valuation	Additional Staff Surveyor	33	0					
	Estates & Valuation	Council Asset Rationalisation	130	9	255	278			
	Legal	Fees & Charges			(15)				
	Governance	Severance	46		47				
	Governance Policy	Temporary Assistant Director Post (Economic Development)	69		19				
	Land and Property	Reduced Rental Income Brooker Road		10	16				
	Land and Property	Rental Income Shops			(58)				
	Local Land Charges	Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010)	88	(88)	0				
	Local Land Charges	Additional Income			(20)	(20)			
	Planning Appeals	Contingency for Appeals		46	11	35			
	Planning Appeals	Professional Fees			(6)				
	Planning Services	Technical Assistant - Conservation	7			10	15		
	Public Conveniences	Relocation of Superloo		21	21				
	Public Relations & Information	Website Officer	11		0	0			
	Public Relations & Information	Uttlesford PR support			(14)				
	Town Centre Regeneration	Waltham Abbey Regeneration Projects		45		45			
	Total Governance		523	90	155	386	40	25	0

		£000's	2014/15 £000's	جو ^{01/5} 2014/15 £000's	43 ⁴¹⁷⁰ 2015/16 £000's	ل ع ^{innae} 2016/17 £000's	ts ^{tinate} 2017/18 £000's	454 ¹¹⁷⁰ 8 2018/19 £000's	
Neighbourhoods Food Safety	Inspections	4	1	2	3				
Inspection of Workplaces	Expenditure of government grant		15	15					
Inspection of Workplaces	Awarded Prosecution Costs - Queensthorpe			(5)					
Neighbourhoods	Restructure - Severance Pay	66		66					
Licensing	Additional Staff Premises Licences	4		4	4				
Forward Planning	Maternity Cover	13	2	15					
Countrycare	Conservation staffing			7	7				
Local Strategic Partnership	Food Task Force	30		30					
Forward Planning	Local Plan	321	103	230	250	280			
Forward Planning	Neighbourhood Planning		5	10					
Forward Planning	Neighbourhood Planning Grant			(5)					
Contaminated Land & Wate	er Quality Contaminated land investigations	25			64				
Off Street Parking	Payment to NEPP for Redundancies			31					
Off Street Parking	Reduction in PCN income			40					
Off Street Parking	Traffic orders and information boards				15				
Leisure Management	Lesiure Management Contract (Loughton)				46				
Leisure Management	Lesiure Management Contract (Loughton)			(23)	(23)				
Leisure Management	Abortive feasibility costs re Waltham Abbey Pool			27					
Leisure Management	Equipment/Signage		3	3					
NWA Strategy Action Plan	NWA Consultancy exercise		20	20					
North Weald Airfield	Safety of Bund	3	2	5	3				
North Weald Airfield	Loss of Income - Hangar 5	4		4					
Countrycare	BRIE - SLA	4		4	4	4	4		
Countrycare	Protected species/habitat related consultation	9	1	10	10				
Parks & Grounds	Roding Valley Lake - Disabled Projects		5	5					
Parks & Grounds	Roding Valley Lake - Disabled Projects			(5)					
Parks & Grounds	Open Spaces - Tree Planting			10					
Parks & Grounds	Open Spaces - Tree Planting			(10)					
Parks & Grounds	Survey of River Roding errosion				15				
Street Cleansing	Surplus on recycling of street cleansing arisings	(18)							
Waste Management	Waste contract procurement consultants	40	(27)	13					
Waste Management	Wheeled bin replacements		1						
Waste Management	Publicity		10	10					
Abandoned Vehicles	Abandoned vehicles contract	4							
Waste Management	Waste Contract Mobilisation			5					
Total Neighbourhoods		509	141	518	398	284	4	0	

Directorate	Service	Description	0 ^{rightal} 2014/15 £000's	614 2013/14 2014/15 £000's	qe ^{vised} 2014/15 £000's	£s ^{imate} 2015/16 £000's	ل الم ^{الم} 2016/17 £000's	£3 ¹¹⁷⁰⁸ 2017/18 £000's	£st ^{inate} 2018/19 £000's	
Resources	Accounts Payable	Implementation of E-Invoicing		7	4	3				
	Council Tax Collection Council Tax Collection	Temporary Additional Staffing Technical Agreement Contributions	49 (157)		119 (127)	120 (127)				
	Council Tax Collection	Collection Investment	(137) (47)		(127)	(127) (47)				
	Council Tax Collection	Local Council Tax Support Expenditure	47	14	20	32				
	Council Tax Collection	Local Council Tax New Burdens Grant			(79)					
	Council Tax Collection	Local Council Tax New Burdens Expenditure					79			
	Housing Benefits Housing Benefits	Local Council Tax Support Hardship Fund	(E)	15	(5)	(E)				
	Housing Benefits	Data Sharing Programme	(5)	7	(5) 7	(5)				
	Housing Benefits	Transitional Funding	31	,	1	31				
	Housing Benefits	Welfare Reform Expenditure	37	5	37	24				
	Housing Benefits	Welfare Reform Grant			(24)					
	Housing Benefits	Overpayments			(150)	(25)				
	Council Tax Benefits Civic Offices	Clawback of benefit previously granted Out of Hours Service - Severance Payments	32	7	(80) 24	(35)				
	Civic Offices	Committee Room Tables	10	'	10					
	Civic Offices	NNDR re-assessment			25					
	Civic Offices	Vending machine rentals saving				(5)				
	Non HRA Building Maintenance	Planned Building Maintenance Programme	199	77	153	129	30	66		
	Procurement Non Distributable Costs	Subscription saving/Hub rebate Emergency Premises Works			(18) 2	18				
	Non Distributable Costs	Enleigency Fremises works			2	10				
	Total Resources		196	132	(129)	138	109	66	0	
	Total Service Specific District Develop	ment Fund	1,553	416	835	1,079	453	115	0	
	Lost Investment Interest		151		191	115	78	78		
	Council Tax Freeze		(80)		(83)	(83)	10	70		
	Right to Challenge Expenditure		13		()	. ,				
	New Homes Bonus				(10)					
	Revenue Contributions to Capital	Records Scanner			26					
	Revenue Contributions to Capital	Enveloping Machine/Franking Machine			40	12				
	Revenue Contributions to Capital	Langston Road Development		147	147					
	NDR Income Pensions	Reduction due to appeals Deficit Pavments	250 (24)		(24)					
	Pensions Reimbursement of Principal re Heritable	Dencil Payments	(24)		(24)					
	Total District Development Fund		1,863	563	1,122	1,123	531	193	0	